

# Recruitment pack contents



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# Welcome from our Executive Director

mary's meals

Thank you so much for your interest in joining the Mary's Meals family. As you consider making an application for the role of Supporter Engagement Manager with Mary's Meals UK, I hope you find this pack helpful, encouraging and exciting.

In joining Mary's Meals UK, you would become part of a global movement of people who will simply not accept that any child should go hungry in this world of plenty. We are passionately driven by our simple belief that every child in the world deserves an education – and enough to eat.

From small beginnings feeding just 200 Malawian children in 2002, we are now reaching 2,279,941 children across 20 programme countries (including Malawi, Liberia, Zambia, Haiti, South Sudan and Syria) with a nutritious daily meal in school.

This meal not only meets the immediate needs of the hungry child, but it attracts children to the classroom, where they can gain an all-important education. And we firmly believe that the children who are receiving Mary's Meals today can grow up – better nourished and better educated – to become the men and women who will lift their communities out of poverty and end their reliance on aid.



## Welcome from our Executive Director



None of this would be possible without the incredible generosity of our supporters all over the world, who give freely of their time, money, skills and prayer. In Malawi alone, we have 80,000 volunteers who rise early each day to serve Mary's Meals to children in their community.

And, across Mary's Meals' dozen or so 'national affiliate' countries, in which we raise awareness and funds for our work (including the UK, USA, Austria, Germany, Ireland, Croatia and Canada), thousands of people amaze and inspire us every day with their 'little acts of love', spreading the word about Mary's Meals in their local communities and raising money to feed more children.

The UK, where we received the first-ever donations for our work, remains the country in which Mary's Meals raises the majority of its funds. And Mary's Meals UK, the organisation I am privileged to lead, is responsible for continuing to tell our story across Scotland, England, Northern Ireland and Wales; engaging and inspiring more and more UK volunteers and donors; and driving forward the unrelenting growth of the Mary's Meals movement on these shores.

We do this while working very closely and collaboratively with our colleagues at Mary's Meals International, the organisation which co-ordinates the global movement and directly manages our school feeding programmes.

The Supporter Engagement Manager plays a key role in the development and implementation of Mary's Meals UK fundraising activities and contributes to the development of strategy and plans within a specific region, in order to secure increased support and funding for the organisation overseas school feeding programmes.

With more than 58 million children out of school around the world and a further 73 million attending school so hungry they're unable to concentrate and learn, our work is only just beginning. Will you play a crucial part in shaping the future of Mary's Meals UK and, with it, the lives of so many people who both contribute to and benefit from this incredible work of love, joy and hope?

I look forward to hearing *your* story.

**Daniel Adams** 

**Executive Director, Mary's Meals UK** 

# Our vision and mission

# mary's meals

• Our vision is that every child receives one daily meal in their place of education and that all those who have more than they need, share with those who lack even the most basic things.

• Our mission is to enable people to offer their money, goods, skills, time, or prayer, and through this involvement, provide the most effective help to those suffering the effects of extreme poverty in the world's poorest communities.



## Our values





- We respect the dignity of every human being and family life.
- We believe in good stewardship of the resources entrusted to us.

View Mary's Meals' full statement of values here: Statement of Values

# About the Mary's Meals movement



Mary's Meals is a global movement that sets up school feeding projects in some of the world's poorest communities, where poverty and hunger prevent children from gaining an education.

Our idea is a simple one that works. We provide one daily meal in a place of learning in order to attract chronically poor children into the classroom, where they receive an education that can, in the future, be their ladder out of poverty.

The Mary's Meals campaign was born in 2002 when Magnus MacFarlane-Barrow, from Dalmally in Argyll, visited Malawi during a famine and met a mother dying from AIDS. When Magnus asked her eldest son Edward what his dreams were in life, he replied simply: "I want to have enough food to eat and to go to school one day."

That moment was a key part of the inspiration which led to the founding of Mary's Meals, which began by feeding just 200 children in Malawi in 2002. Today, 20 years later, we feed 2,058,099 hungry children every school day across four continents. The average worldwide cost for us to feed a child for a whole school year is just £15.90.

Where Mary's Meals is provided, there is a rise in school enrolment, attainment and attendance. Wherever possible, Mary's Meals uses locally grown food to support the local economy and help smallholder farmers.

We work extremely hard to keep our running costs low and to ensure that at least 93% of donations goes directly on our charitable activities. This is only possible because most of our work is done by an army of dedicated volunteers all over the world, who carry out lots of little acts of love on behalf of Mary's Meals.

Having been inspired, in part, by our founder's Catholic faith, this work is named in honour of Mary, the mother of Jesus, who brought up her own child in poverty. We consist of, respect and reach out to people of all faiths and none.

Counting on support from around the globe, Mary's Meals has registered national affiliate organisations, which raise awareness of our work, in 20 countries around the world. Funds raised by affiliates, including from Mary's Meals UK, are passed to Mary's Meals International, the organisation which co-ordinates our movement and directly manages the delivery of our school feeding programmes.

# About Mary's Meals UK

# mary's meals

Mary's Meals UK (or 'MMUK'), a charity registered in Scotland, is the oldest entity in the Mary's Meals family – the original organisation established as Scottish International Relief in the early 1990s, when our founder and global CEO, Magnus MacFarlane-Barrow, first became involved in international aid during the Bosnian Conflict.

Back then, Magnus was a simple salmon farmer who, along with his family, decided to do something to help those who were suffering because of the war.

They relied heavily on the generosity of local people in their village of Dalmally in Argyll, who relentlessly donated food, blankets and other items of aid, which were then stored in the family shed, before being driven out by Magnus to Bosnia-Herzegovina.

Though our largest office is now in Glasgow, that same shed – which continues to be filled, metaphorically at least, with the generosity of our supporters – still serves as the headquarters of Mary's Meals UK to this day.



# About Mary's Meals UK

mary's meals

In January 2015, to recognise the incredible growth of the Mary's Meals movement around the world and to facilitate future growth in new countries, another entity – Mary's Meals International (or 'MMI') – was formed.

This new organisation assumed responsibility for directly delivering our programmes and for coordinating the growing number of Mary's Meals organisations around the world, aimed at either awareness-raising or programme delivery.

This structural change saw Mary's Meals UK become the global movement's largest fundraising organisation and enabled it to focus even more passionately on its mission to tell our story across Scotland, England, Northern Ireland and Wales, and empower more people to help us reach the next hungry child by offering their money, goods, skills, time or prayer.

Today, Mary's Meals UK raises awareness and funds under the direction of the Executive Director, and through the passion, commitment and dedication of our volunteers and staff, led by the Director of Communications, Director of Supporter Engagement and Income, and the Director of Finance and Operations. The organisation currently has offices in Glasgow, Dalmally and London and offers a flexible working model.



### Role outline



Role title: Supporter Engagement Manager

(Community Fundraising Manager)

Location: Ideally based in London however we will consider

applications from candidates throughout the UK.

Please note regular travel to London will be required for

events and meetings

**Contract:** Full time, permanent

**Salary:** c. £32,585 - £38,260

(plus London Weighting allowance, where applicable)

Benefits: Flexible working, 34 days' annual leave

(including public holidays), and a

non-contributory pension with employer contributions of 8%. For more information on what we offer, please

visit our website

**Direct Reports:** 2 x Supporter Engagement Officers

Reports to: Head of Grassroots Engagement

**Key relationships:** 

Internal: Director of Supporter Engagement & Income,

Head of Communications, Head of Finance & Operations

External: Mary's Meals UK supporters,
MMI Affiliate staff and volunteers

# Mary's Meals UK Supporter Engagement London team structure



Officer

Officer

# Duties and responsibilities

#### Role overview

Reporting to the Head of Grassroots Engagement, the Supporter Engagement Manager will manage, motivate and lead a team of Supporter Engagement Officers to grow and nurture the volunteer network by building relationships with and resourcing our volunteers, engaging with churches, faith groups, schools, universities and other groups.

This oversight and approach is vital in order to secure increased support and funding for the organisation to spend 93% of our income on our charitable activities.

# Principal duties Strategic development and operational management

- Work with the Head of Grassroots Engagement to develop and deliver a supporter engagement strategy that optimises our current activities and identifies key growth opportunities in regions across the UK.
- Create and support the delivery of operational work plans which will ensure the sustainable growth of our grassroots movement.
- Ensure staff are fully aware of and compliant with relevant legislation and fundraising requirements.

To establish and maintain strong collaborative relationships with colleagues.

# Identify, develop and promote grassroots fundraising activities

- Coordinate grassroots awareness raising and fundraising across key community groups and organisations nationally including churches, schools, universities, groups and associations.
- Support the continued expansion, promotion and stewardship of key fundraising campaigns, including Sponsor a School, Move for Meals and major matched funding campaigns
- Contribute highly creative ideas for new fundraising campaigns or initiatives and play a significant role in formulating and implementing approved campaigns
- Coordinate the organisation of meetings and events in priority regions, including volunteer information sharing sessions and annual supporter engagement days.

# Duties and responsibilities



#### Financial management and data analysis

- Work with the Head of Grassroots Engagement to set income and expenditure budgets for the supporter engagement team.
- Monitor progress against budget and reforecast income and expenditure as required.
- Maintain accurate records, analysing financial and nonfinancial data to monitor and improve performance and mitigate risk.
- Produce regular reports which measure the impact of key areas of work against pre-agreed goals – identifying strengths, weaknesses and areas for development.

#### Relationship management and supporter care

- Develop appropriate processes and procedures to maintain and increase our level of supporter and volunteer engagement.
- Ensure the delivery of tailored stewardship plans to maximise income generation and awareness-raising.
- Deliver a high standard of volunteer management across the team to ensure that our fundraising volunteers feel valued, respected and appreciated.

 Act as an ambassador of Mary's Meals at public engagements and supporter events and, where necessary delivering speeches or presentations to a wide range of audiences.

#### **Line Management**

- Provide strong and effective leadership and management for your team.
- · Ensure the PDR process is completed.
- Manage and develop supporter engagement officers providing coaching, support and guidance to meet team objectives.

#### **General duties**

- Support the work of fellow UK supporter engagement team members.
- Participate fully in the day-to-day work of the organisation, taking a flexible approach to general administrative and support tasks.
- Travel throughout the UK, working varying hours on occasion.

# Qualifications, experience and skills



- Degree level education in a relevant discipline or equivalent professional experience.
- Experience of community fundraising/raising income at a grassroots local level.
- Experience of managing a staff team.
- Experience of working with and managing volunteers.
- Experience of account management.
- Experience of developing new business approaches.
- Demonstratable evidence of devising, leading and delivering on complex projects with multiple stakeholders.
- Ability to think strategically and manage a large and complex workload.
- Excellent prioritisation and organisational skills the ability to set up, manage and complete projects.

- Team player who possesses a warm and engaging personality and excellent interpersonal skills.
- Excellent negotiator/influencer who is able to foster and develop excellent working relationships.
- Diplomatic and tactful approach with a proven ability to communicate well with a broad range of people.
- Excellent written and communication skills.
- Excellent analytical skills to evaluate activity, able to manage processes and data effectively to allow effective targeting.
- Good IT skills.

A commitment to Mary's Meals vision, mission and values.



# Mary's Meals UK manager competencies



# Managers at Mary's Meals UK approach their role in line with our 7S competency model:

#### 1. Self

- I build and demonstrate resilience
- · I lead by example
- I'm authentic and true to Mary's Meals values
- · I develop myself and set stretching goals

#### 2. Service

- I have a vocational attitude to my work
- I inspire hope in others
- I build belief that even difficult challenges can be solved
- I am committed to serving and enabling all who want to be part of the global movement
- I work to ensure our future will be even better than our past

#### 3. Simplicity

- I communicate effectively
- · I follow clear decision-making criteria
- I create plans that are easy to follow and contribute to organisational goals
- · I embrace inclusivity and diversity
- · I focus on delivering results

#### 4. Stewardship

- I pay attention to the things that matter most;
   (a) our physical resources; (b) our people
- I nurture, develop and respect our relationships with external stakeholders
- I deliver on my promises
- I am happy to be held accountable and to hold others to account

#### 5. Strategy

- I have a point of view about the future
- · I know our stakeholders and see our priorities clearly
- I help others to work in ways that have the greatest impact
- I develop strategy and translate it into action

#### 6. Strengthen

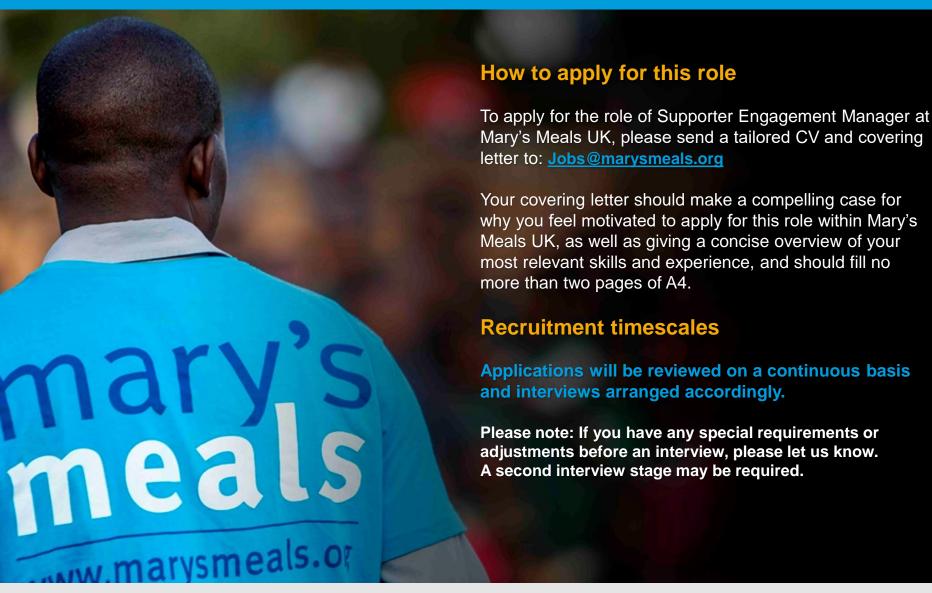
- I create a positive work environment
- · I increase the capabilities of my team
- · I help people manage their careers
- I find and develop next-generation talent

#### 7. Success

- I ensure my team is technically competent and developing
- · I build high performing teams
- · I ensure accountability
- · I am a catalyst for change

# Recruitment process information







Mary's Meals UK Charity No. SC022140

Company No. SC265941 Tel: 0141 336 7094

#### Dalmally office

Craig Lodge Dalmally, Argyll PA33 1AR

#### **Glasgow office**

Unit 6 Claremont Centre 39 Durham Street, Glasgow G41 1BS

#### London office

13 Hippodrome Place Notting Hill, London W11 4SF

